2017 Ozark Natural Foods ANNUAL OWNER REPORT



| INCOME STATEMENT | | 2017 | | 2016 |
|-----------------------------------|----|------------|----|------------|
| Total Revenues | \$ | 10,804,350 | \$ | 11,319,743 |
| Total Cost of Sales | \$ | 6,983,291 | \$ | 7,446,012 |
| Gross Margin | \$ | 3,821,059 | \$ | 3,873,731 |
| EXPENSES | | | | |
| Overhead/Admin | \$ | 3,691,580 | \$ | 4,090,292 |
| NET INCOME FROM OPERATIONS | \$ | 129,479 | \$ | (216,561) |
| Total Other Income/(Expenses) | \$ | 77,852 | \$ | 85,542 |
| NET INCOME | \$ | 207,331 | \$ | (131,019) |
| | _ | 2017 | _ | 2016 |
| BALANCE SHEET | | 2017 | | 2016 |
| Cash | \$ | 2,570,633 | \$ | 2,139,228 |
| Current Assets | \$ | 3,320,585 | \$ | 2,924,488 |
| Property & Equipment | \$ | 4,129,097 | \$ | 4,365,406 |
| Other Assets | \$ | 233,084 | \$ | 221,782 |
| TOTAL ASSETS | \$ | 7,682,766 | \$ | 7,511,676 |
| Current Liabilities | \$ | 432,892 | \$ | 546,806 |
| Long-term Liabilities | \$ | (75,360) | \$ | (75,360) |
| TOTAL LIABILITIES | \$ | 357,532 | \$ | 471,446 |
| Member Equity & Retained Earnings | \$ | 7,117,903 | \$ | 7,171,249 |
| Net Income | \$ | 207,331 | \$ | (131,019) |
| TOTAL CAPITAL | \$ | 7,325,234 | \$ | 7,040,230 |
| TOTAL LIABILITIES & CAPITAL | \$ | 7,682,766 | \$ | 7,511,676 |

2017 Ozark Natural Foods Annual Owner Report



| OWNERS & CUSTOMERS | 2017 | 2016 |
|-----------------------------|---------------|---------------|
| Owner Appreciation Weekends | \$ 35,711 | \$ 43,143 |
| Senior Discounts | \$ 59,319 | \$ 59,521 |
| Student Discounts | \$ 7,748 | \$ 8,452 |
| Coupons | \$ 19,762 | \$ 31,720 |
| Owner Bonus Buys | \$ 136,484 | \$ 222,500 |
| Co+op Deals | \$ 446,046 | \$ 314,769 |
| TOTAL OWNER SAVINGS | \$ 702,130 | \$ 680,105 |

| GIVING BACK | 2017 | 2016 | |
|-----------------------|-----------------|-----------------|--|
| Donations | \$ 34,940 | \$ 46,149 | |
| Community Share | \$ 15,756 | \$ 9,966 | |
| Dollars Spent Locally | \$ 3,289,304 | \$ 4,394,984 | |

This report is confidential and intended solely for the use of the individual or entity to whom it is addressed.